

● Board of Trustees decision record

Meeting held on 9 April 2026

1. Attendees

Participants with voting rights:

- Mr André Schwob, by the INRIA President
- Ms Isabelle Amaglio-Térisse, by the French Ministry for Industry
- Ms Mireille Campana, by the French Ministry for Electronic Communications
- Mr Boris Dintrans, appointed by the French Ministry of Research, having given power to Ms Mireille Campana
- Mr Luc Saccavini, by the INRIA President
- Mr Sébastien Almiron, by the “Registrars” Consultative Committee, having given power to Mr Éric Lantonnet
- Mr Éric Lantonnet, by the “Registrars” Consultative Committee
- Mr Souleymane Oumtanaga, by the International College
- Mr Nicolas Pawlak, by the “Users” Consultative Committee
- Mr Paul Perpere, by the “Users” Consultative Committee

Participants in an advisory capacity:

- Mr Pierre Bonis, CEO of Afnic
- Mr Laurent Toutain, Chair of the Scientific Council

Other participants:

- Mr Benoit Ampeau, Partnerships and Innovations Director, Afnic
- Ms Gabrielle Apfelbaum, Communication Director, Afnic
- Ms Sophie Canac, Associative Governance Manager, Afnic
- Ms Caroline Duval-Favre, Secretary General, Afnic
- Ms Marianne Georgelin, Legal Director, Afnic
- Mr Régis Massé, Director of Information Systems, Afnic
- Ms Émilie Turbat, Marketing and Sales Director, Afnic

2. Working papers

- Meeting notification
- List of participants
- Agenda
- Authorised representative template
- Draft resolutions submitted for approval by the Board of Trustees
- Presentation material
- Minutes of the meeting held on 4 February 2026
- Modified decision record of the meeting held on 4 February 2026

3. Agenda

- Welcome and appointment of the Recording Secretary
- Approval of the Minutes of the Board meeting held on 4 February 2026
- Update and follow-up of requests expressed at the Board of Trustee meeting
- Dashboard
- Closure of the 2025 accounts
 - Report of the Chairman of the Finance Committee
 - Presentation of the 2025 accounts
 - Report of the Auditor
 - Vote on the resolution concerning approval of the accounts
- Open Standard EU
- Association update
- Notice and Agenda of the General Meeting
- Meeting schedule

4. Decision record

Resolution 1:

Approval of the minutes of the Board of Trustees' meeting held on 4 February 2026

The Board of Trustees approves the draft minutes of the meeting held on 4 February 2025.

Resolution 1 bis:

Approval of a modification within the decision record of the Board of Trustees' meeting held on 4 February 2026

The Board of Trustees approves a modification within the decision record of the Board of Trustees' held on 4 February 2025.

Resolution 2:

Approval of the 2024 financial statements

On the basis of the report of the Finance and Risk Management Committee, the Board of Trustees, after examining the annual accounts (balance sheet, income statement and appendices) as presented and which indicate a profit for the year of €2,015,361 approves the financial statements for the year ended 31/12/2025,

including the endowment to the Afnic Foundation for Digital Solidarity of €1,500,019.

The Board proposes to the General Assembly the allocation of the accounting surplus of €2,015,361 to the “other reserves and working capital” account.

Resolution 3:

Notice and Agenda of the Ordinary General Meeting

The Board authorises the Chair to call an Ordinary General Meeting of the members of the Association on Friday 26 June 2026 at 10:00.

The agenda shall be the following:

- Opening by the Chair
- Appointment of a Recording Secretary and a Scrutineer
- Activity report 2025
- Presentation of the 2025 annual accounts
- Auditor’s report
- Approval of the accounts for the 2025 financial year and allocation of earnings
- Vote on the 2027 overall budget allocated to trustee compensation
- Election of a trustee representing the Registrars’ College and of a trustee representing the Users’ College

The General Meeting shall be held at CAMPUS CYBER – 5 Rue Bellini,
92800 Puteaux.

Drawn up in Guyancourt on 9 April 2026.

Chair

Trustee

Recording Secretary

André Schwob

Sophie Canac